Supplier and Global Procurement Standards

DJO Global (hereafter “DJO”) upholds rigorous standards for its suppliers to ensure that the finished products are of the highest quality and efficacy. All materials must comply with our quality standards and specifications. This is being accomplished together with our supplier quality assurance program. Qualification is an intensive process, which includes DJO personnel visiting our supplier sites. After supplier selection and qualification, ongoing relationships are managed via scorecards.

DJO targets suppliers who are focused on lean initiatives. Supplier selection is based on the ability to reduce cost, lead times, freight, and eliminate non-value added processes that may be in the supply chain. Suppliers are expected to bring new ideas and opportunities to grow partnerships with DJO. Suppliers are expected to obey laws that provide a safe and healthy work place for their employees and protect our environment.

DJO practices total life cycle cost management through the deployment of global commodity strategies. The strategies include the use of advanced tools such as design-to-value, optimizing the cost and value delivered to our customers.

Global Supply Chain Standards

The supply chain starts with our customer, and reaches back to the origin of finished goods, components, and raw materials. DJO is committed to ensuring our customers receive their products as ordered and on time, so that our factories are optimally utilized and that our suppliers can plan effectively. In that spirit, DJO has an active internal Sales and Operations Planning (S&OP) cycle to ensure more accurate visibility to the demand over time. The S&OP cycle feeds scheduling at the factory and our distribution centers to optimize landed cost to deliver products to our customers. DJO also uses demand-based replenishment, or “pull” systems with suppliers, to help manage internal and supplier inventory and allow suppliers to work to their own schedule to fulfill our needs.

Purchasing General Terms & Conditions

Click here to read DJO’s Purchasing General Terms & Conditions in English.

DJO Code of Supplier Conduct (CSC)

This Code of Supplier Conduct applies to all suppliers that produce goods for DJO or any of its subsidiaries, divisions, affiliates or agents. While DJO recognizes that there are different legal and cultural environments in which each supplier operates throughout the world, this Code of Supplier Conduct sets forth the basic requirements that all factories must meet in order to do business with DJO.

This Code of Supplier Conduct is based on internationally accepted labor standards, including the International Labor Organization’s (ILO) core conventions, the Universal Declaration of Human Rights, the California Transparency in Supply Chains Act, Social Accountability International (SAI), and the Ethical Trading Initiatives (ETI). The Code of Supplier Conduct provides the foundation for DJO's ongoing evaluation of a supplier’s employment practices and environmental compliance.
I. Compliance with Laws
Suppliers that produce goods for DJO shall operate in full compliance with the applicable laws of their respective countries, including those relating to labor, worker health and safety, and the environment.

II. Environment
Suppliers shall comply with all applicable environmental laws and regulations. Where such requirements are less stringent than DJO’s own, suppliers are strongly encouraged to meet the standards outlined below:

• The supplier has an environmental management system (EMS)
• The supplier has an environmental emergency plan (EEP) that includes procedures for notifying local community authorities in case of accidental discharge or release or any other environmental emergency

The supplier stores hazardous and combustible materials in secure and ventilated areas and disposes of them in a safe and legal manner

III. Labor
A. Child Labor
Suppliers shall employ only workers who meet the applicable minimum legal age requirement or are at least 15 years of age, whichever is greater. Suppliers must also comply with all other applicable child labor laws:

• Every worker employed by the supplier is at least 15 years of age and meets the applicable minimum legal age requirement. If the minimum legal age is higher than 15 years of age under local law, the higher age applies
• The supplier complies with all applicable child labor laws, including those related to hiring, wages, hours worked, overtime and working conditions
• The supplier encourages and allows eligible workers, especially younger workers, to attend night classes and participate in work-study programs and other government-sponsored educational programs
• The supplier maintains official documentation for every worker that verifies the worker’s date of birth. In those countries where official documents are not available to confirm exact date of birth, the supplier confirms age using an appropriate and reliable assessment method

B. Discrimination
Suppliers shall employ workers on the basis of their ability to do the job, not on the basis of their personal characteristics or beliefs:

• The supplier hires, employs, promotes, terminates, and provides access to training and retirement to workers without regard to race, color, gender, nationality, religion, age, maternity, marital status, indigenous status, social origin, disability, sexual orientation, membership in workers’ organizations including unions, or political affiliation
• The supplier shall not interfere with workers who wish to lawfully and peacefully associate, organize or bargain collectively. The decision whether or not to do so should be made solely by the workers

C. Forced Labor and Human Trafficking
Suppliers shall not use any indentured or forced labor. The supplier must not use involuntary labor of any kind, including prison labor, debt bondage or forced labor by governments.

Suppliers shall not traffic in persons or use any form of slave, forced, bonded, indentured, or prison labor. This includes the transportation, harboring, recruitment, transfer, or receipt of persons by means of threat, force, coercion, abduction, fraud, or payments to any person having control over another person for the purpose of exploitation.

All work must be voluntary and workers shall be free to leave work or terminate their employment with reasonable notice. Workers must not be required to surrender any government-issued identification, passports, or work permits as a condition of employment. Suppliers shall ensure that third-party agencies
providing workers are compliant with the provisions of the Code and the laws of the sending and receiving countries, whichever is more stringent in its protection of workers.

Suppliers shall ensure that contracts for both direct and contract workers clearly convey the conditions of employment in a language understood by the worker. Where workers are required to pay a fee in connection with obtaining employment, suppliers shall be responsible for payment of all fees and expenses in excess of the amount of one month of the worker’s anticipated net wages. Such fees and expenses include, but are not limited to, expenses associated with recruitment, processing, or placement of both direct and contract workers.

D. Humane Treatment
Suppliers shall treat all workers with respect and dignity. Suppliers shall not use corporal punishment or any other form of physical or psychological coercion.

• The supplier does not engage in or permit physical acts to punish or coerce workers
• The supplier does not engage in or permit psychological coercion or any other form of non-physical abuse, including threats of violence, sexual harassment, screaming or other verbal abuse

E. Wages & Benefits
Suppliers shall pay wages and overtime premiums in compliance with all applicable laws. Workers shall be paid at least the minimum legal wage or a wage that meets local industry standards, whichever is greater. Suppliers are encouraged to provide wages and benefits that are sufficient to cover workers’ basic needs and some discretionary income.

• Workers are paid at least the minimum legal wage or the local industry standard, whichever is greater
• The supplier pays overtime and any incentive (or piece) rates that meet all legal requirements or the local industry standard, whichever is greater. Hourly wage rates for overtime must be higher than the rates for the regular work shift

• The supplier provides paid annual leave and holidays as required by law or which meet the local industry standard, whichever is greater
• For each pay period, the supplier provides workers an understandable wage statement which includes days worked, wage or piece rate earned per day, hours of overtime at each specified rate, bonuses, allowances and legal or contractual deductions
• The supplier should not modify or terminate workers’ contracts for the sole purpose of avoiding the provision of benefits

IV. Business Ethics
Suppliers must be committed to the highest standards of ethical conduct when dealing with workers, suppliers, and customers:

• Business Integrity
Corruption, extortion, and embezzlement, in any form, are strictly prohibited. Suppliers shall not violate the Foreign Corrupt Practices Act (FCPA), the UK Bribery Act, any international anti-corruption conventions, and applicable anti-corruption laws and regulations of the countries in which they operate, and shall not engage in corruption, extortion, or embezzlement in any form. Suppliers shall not offer or accept bribes or other means to obtain an undue or improper advantage. Suppliers must uphold fair business standards in advertising, sales, and competition

• Disclosure of Information
Suppliers must accurately record and disclose information regarding their business activities, structure, financial situation, and performance in accordance with applicable laws and regulations and prevailing industry practices

• Protection of Intellectual Property
Suppliers must respect intellectual property rights and safeguard customer information; transfer of technology and know-how must be done in a manner that protects intellectual property rights
Monitoring, Enforcement & Compliance Management

As a condition of doing business with DJO, suppliers must comply with this Code of Supplier Conduct. If DJO determines that the supplier has violated this Code of Supplier Conduct, DJO may at its discretion either terminate its business relationship or require the supplier to implement a corrective action plan deemed appropriate and approved by DJO. If corrective action is advised but not taken, DJO may suspend placement of future orders and may terminate the supplier’s current production of DJO’s products.

DJO strongly encourages suppliers to define and implement a policy for social accountability and to adopt or establish a management system to ensure that the requirements of the Code of Supplier Conduct can be met in a consistent way. DJO suppliers must allow DJO or its agents unrestricted access to their facilities and to all relevant records at all times, whether or not notice is provided in advance, unless stipulated otherwise in a separate contract.

DJO may periodically engage in third-party verification of its supply chains to evaluate its suppliers’ compliance or conduct independent, unannounced audits of its suppliers to evaluate their compliance to DJO Code of Supplier Conduct. DJO provides its employees who have direct responsibility for supply chain management on-going training on this Code of Supplier Conduct.